AGENDA

FOR THE REGULAR MEETING OF THE NORTHWEST SCHOOL DIVISION NO. 203 BOARD OF EDUCATION

DATE: October 12, 2023 **LOCATION:** Northwest School Division

TIME: 10:00 a.m. CST Boardroom / TEAMS

- 1. Call to Order
- 2. Additions to and Adoption of Agenda
- 3 Adoption of Minutes of Last Meetings

Regular Meeting – September 14, 2023

- 4. Delegation
- 5. Discussion / Decision Items
 - **5.1** September 2023 Enrolments
 - **5.2** Board Policy
 - **5.3** SSBA Ballot Form
 - **5.4** Financials
- 6. Information Items
 - **6.1** SSBA 2024 Budget
 - **6.2** Celebrations
 - **6.3** Calendar
- 7. Closed Session
 - 7.1 HR Report
 - **7.2** Sector Update
 - **7.3** Committee Reports

8. Information of Emergent Items for Next Agenda

October

Regular Board Meeting Agenda Items

- Approve resolutions for Saskatchewan School Boards Association Annual Convention
- School Enrollments Final
- Appoint Voting Delegates and allocate votes for the SSBA Convention

November

Regular Board Meeting Agenda Items

- Organizational Meeting: Elect Board Chair, Vice-Chair, Committee appointments, dates of regular Board meetings for the year
- Set Parameters for next School Year Calendar
- Review and approve Annual Report
- SSBA Fall Assembly
- Transportation Report

December

Regular Board Meeting Agenda Items

 Receive input from stakeholders(including SCC's) regarding setting of Division Priorities

January

Regular Board Meeting Agenda Items

- Maintenance Facilities Report
- Review Draft School Year Calendar
- Tender of Audit (every 3 years)

February

Regular Board Meeting Agenda Items

- Establish Board budget priorities
- Mid Term Report Annual Sector Plan
- Approve School Year Calendar
- Approve Annual Capital Plan

March

Regular Board Meeting Agenda Items

- Transportation Report #2
- · Student Services Report
- Student Voice Presentation
- Appointment of Auditor (every 3 years)

April

Regular Board Meeting Agenda Items

- Strategic Planning
- · SSBA Spring Assembly
- Amend School Division Goals
- Approve budget assumptions
- Conduct Director Review (third year of Board Term)
- Conduct Board Review (even years)
- Host Gala Awards Night

May

Regular Board Meeting Agenda Items

- Review draft budget and provide required redirection
- Approve PMR
- · Establish compensation guidelines for out of scope staff
- Approve Director semi-annual evaluation (3rd year of Board Term)
- Approve Board semi-annual evaluation (even years)
- Sub-Division graduation ceremonies to present awards as <u>determined</u>

June

Regular Board Meeting Agenda Items

- · Approve Annual Budget
- Advocacy Linkage MLA's
- Personnel Accountability Report HR Report
- Public Section Annual Meeting
- SHSAA Meeting –representative delegate
- · Sub-Division graduation ceremonies to present awards as determined

July

Regular Board Meeting Agenda Items

No Scheduled Board meeting

9. Adjournment

MINUTES OF THE REGULAR MEETING OF THE BOARD OF EDUCATION OF THE NORTHWEST SCHOOL DIVISION NO. 203 HELD THURSDAY, SEPTEMBER 14, 2023, AT 10:00 A.M. IN THE BOARD OFFICE AT MEADOW LAKE, SASKATCHEWAN VIA TEAMS

Members Present: Glen Winkler, Chair

Bev Josuttes-Harland, Vice-Chair

Terri Prete, Charles Stein, Faith Graham, Janice Baillargeon, Barb Seymour, John Anderson, Patricia Main, Andrea Perillat

Members Absent: Mark Campbell

In Attendance: Duane Hauk, CEO

Charlie McCloud, CFO

Davin Hildebrand, Deputy Director of Education Jennifer Williamson, Deputy Director of Education Cheryl Treptow, Superintendent of Learning Dawn Paylor, Superintendent of Learning Aaron Oakes, Superintendent of Schools Kaitlin Harman, Communications Officer

| Agenda 23-066 | Faith Graham | That the agenda be adopted. | CARRIED |
|---------------------------------|-----------------|--|----------------------|
| Minutes | Charles | That the minutes of the August 17, 2023, regular mee | eting be |
| 23-067 | Stein | approved as presented. | CARRIED |
| Delegation | | The Board heard from Brad Lejeune, President of the High School Athletics Association (NWHSAA), for regarding individual accomplishments, both past and challenges, accomplishments of the NWHSAA, and events. | an update current |
| Delegation | | The Board heard from Todd Forbes, Supervisor of Toregarding technology statistics, updates, and major prothe past year. | |
| PMR Plan Amendment 23-068 | Barb Seymour | That the proposed Preventative Maintenance and Rer (PMR) plan amendment for Gateway School at a proof \$40,000 be approved and submitted to the Ministry | jected cost |

of \$40,000 be approved and submitted to the Ministry of Education.

CARRIED

| Closed | Janice | That we enter a Closed Session. | |
|---------|-------------|---------------------------------|---------|
| Session | Baillargeon | | CARRIED |

Report from Charles Stein That we rise and report from the Closed Session. Closed

23-069

| Session 23-070 | | CARRIED | |
|--------------------|----------------|---|--|
| 25-070 | | The Committee reported on Education Sector arising issues and personnel. | |
| Emergent Items | | 2023-2024 School enrolment report Appoint Voting Delegates for SSBA Convention | |
| Adjournment 23-071 | Terri Prete | That we adjourn. CARRIED Time: 1:10 p.m. | |
| Glen V | Vinkler, Chair | Charlie McCloud, Chief Financial Officer | |



RECOMMENDATION



MEETING DATE: October 12, 2023 AGENDA ITEMS **FORUM** INTENT **Board Meeting** Correspondence Information Committee of the Whole **New Business** Decision Reports from Administrative Staff Discussion Other: Delegations **BACKGROUND** Enrollment data is extremely important to update staffing of schools, funding implications and future planning. **CURRENT STATUS** Attached is the September 30 enrollment for NWSD. **PROS AND CONS** FINANCIAL IMPLICATION PREPARED BY: **DATE ATTACHMENTS** Duane Hauk October 4, 2023

| | | | Nor | thwe | est So | choo | 1 Div | visio | n No | . 20 | 3 | | | | | | | | | | |
|---------------|----|------|-----|------|--------|------|-------|-------|------|------|-----|-------|-------|-----|-----|---------------|--------------|----------------|--------------------------|---------------|--------------|
| | | | _ | | | | | | 23 S | | _ | er 29 | , 202 | 23 | | | | as of Oc | t 6/23 | | |
| SCHOOL | EE | Pre- | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Total 2023 | FTE *2023 | Projected 2023 | Projected FTE 2023 | Total 2022 | FTE *2022 |
| Carpenter | | | | | | | | | | | | 143 | 128 | 110 | 102 | 483 | 483.0 | 473.0 | 473.0 | 485 | 485.0 |
| Ernie Studer | | | 5 | 10 | 18 | 11 | 10 | 9 | 9 | 12 | 9 | 11 | 12 | 10 | 12 | 138 | 135.5 | 157.0 | 152.0 | 162 | 157.0 |
| Gateway | | | | | | | | 67 | 51 | 56 | 46 | | | | | 220 | 220.0 | 204.0 | 204.0 | 191 | 191.0 |
| Glaslyn | | | 8 | 9 | 9 | 14 | 10 | 7 | 12 | 7 | 7 | 10 | 12 | 7 | 8 | 120 | 116.0 | 119.0 | 116.0 | 118 | 113.0 |
| Goodsoil | | | 7 | 9 | 9 | 9 | 7 | 9 | 7 | 12 | 8 | 14 | 10 | 5 | 11 | 117 | 113.5 | 118.0 | 114.0 | 116 | 111.0 |
| Green Acre | | | 5 | 8 | 6 | 6 | 8 | 8 | 3 | 5 | 10 | | | | | 59 | 56.5 | 60.0 | 59.0 | 63 | 59.5 |
| H. Hardcastle | | | 19 | 18 | 13 | 21 | 17 | 10 | 28 | 20 | 23 | 9 | 12 | 8 | 11 | 209 | 199.5 | 208.0 | 199.0 | 196 | 187.0 |
| Hillmond | | | 12 | 13 | 14 | 17 | 16 | 14 | 15 | 10 | 13 | 8 | 7 | 4 | 6 | 149 | 143.0 | 143.0 | 138.0 | 148 | 142.0 |
| J.H. Moore | | 16 | 22 | 15 | 27 | 30 | 27 | 31 | 25 | | | | | | | 177 | 166.0 | 167.0 | 158.0 | 173 | 165.0 |
| Jonas Samson | | | | | | | | 50 | 70 | 69 | 61 | | | | | 250 | 250.0 | 257.0 | 257.0 | 268 | 268.0 |
| Jubilee* | | 64 | 44 | 67 | 44 | 44 | 54 | | | | | | | | | 253 | 231.0 | 249.0 | 222.0 | 242 | 216.0 |
| Lakeview* | | 55 | 70 | 48 | 76 | 70 | 48 | | | | | | | | | 312 | 277.0 | 327.0 | 292.0 | 310 | 281.5 |
| Lashburn | | | | | | | | | | 27 | 22 | 21 | 33 | 23 | 23 | 149 | 149.0 | 151.0 | 151.0 | 155 | 155.0 |
| Maidstone | | | | | | | | | | 28 | 38 | 34 | 43 | 20 | 29 | 192 | 192.0 | 182.0 | 182.0 | 181 | 181.0 |
| Marsden | | | | | | | | | | | | | | | | 0 | 0.0 | | | 18 | 17.5 |
| Marshall | | | 9 | 7 | 11 | 9 | 14 | 3 | 10 | 13 | 6 | 6 | | | | 88 | 83.5 | 89.0 | 86.0 | 93 | 89.5 |
| Neilburg | | | 12 | 8 | 15 | 9 | 16 | 13 | 13 | 22 | 12 | 26 | 15 | 16 | 19 | 196 | 190.0 | 220.0 | 215.0 | 179 | 175.0 |
| Paradise Hill | | | 9 | 14 | 14 | 13 | 9 | 20 | 10 | 14 | 22 | 16 | 18 | 21 | 12 | 192 | 187.5 | 195.0 | 190.0 | 196 | 189.5 |
| Pierceland | | 12 | 13 | 17 | 14 | 22 | 13 | 23 | 18 | 16 | 19 | 23 | 16 | 13 | 19 | 226 | 219.5 | 213.0 | 207.0 | 226 | 218.0 |
| Ratushniak | | 16 | 26 | 26 | 15 | 33 | 30 | 27 | 35 | | | | | | | 192 | 179.0 | 195.0 | 180.0 | 195 | 182.0 |
| St. Walburg | | 13 | 14 | 10 | 19 | 14 | 13 | 17 | 10 | 21 | 16 | 15 | 20 | 13 | 12 | 194 | 187.0 | 200.0 | 194.0 | 211 | 205.5 |
| TPEC | | | | | | | | | | | | | 10 | 26 | 50 | 86 | 86.0 | 65.0 | 65.0 | 80 | 80.0 |
| Turtleford | | 15 | 14 | 20 | 28 | 20 | 20 | 15 | 26 | 19 | 22 | 18 | 23 | 26 | 26 | 277 | 270.0 | 246.0 | 239.0 | 244 | 237.0 |
| Virtual Learn | | | | | | | | | | | | | | | | | | | | 15 | 15.0 |
| DIV. TOTAL | S | 191 | 289 | 299 | 332 | 342 | 312 | 323 | 342 | 351 | 334 | 354 | 359 | 302 | 340 | 4279 | 4134.5 | 4238 | 4093 | 4265 | 4121.0 |
| Home-Based | | | 5 | 9 | 13 | 10 | 6 | 12 | 9 | 7 | 3 | 7 | 4 | 2 | 0 | 87 | | | | 78 | |

Total does not include PreK

* Included in the numbers above

| SCHOOL | EE | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | TOTAL |
|---------------------|------------|---------|--------|---------|---------|-------|------|---|----|----|---|----|----|----|-------|
| | | | | | | | | | | | | | | | |
| Maidstone TEC | | | | | | | | | | | | | | | 0 |
| Turtleford TPEC | | | | | | | | | | | | 2 | 7 | 13 | 22 |
| French Immersion r | numbers in | cluded | in abo | ove sch | nools | | | | | | | | | | |
| Lakeview | | 9 | 3 | 11 | 15 | 7 | | | | | | | | | 45 |
| Jonas Samson | | | | | | | 4 | 7 | 13 | 12 | | | | | 36 |
| Carpenter High | | | | | | | | | | | 8 | 9 | 2 | 3 | 22 |
| | | | | | | | | | | | | | | | 103 |
| Michef Kindergarter | n numbers | include | d in a | bove L | _akevie | w Sch | nool | | | | | | | | |
| Lakeview | | 22 | | | | | | | | | | | | | 22 |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |

5.2: Board Policy



MEETING DATE: October 12, 2023 AGENDA ITEMS **FORUM** INTENT **Board Meeting** Correspondence Information Committee of the Whole **New Business** Decision Reports from Administrative Staff Discussion Other: Delegations **BACKGROUND** Board policies are to be reviewed each year. **CURRENT STATUS** A discussion is required regarding Parent questions/concerns at a Board meeting. Setting policy to outline procedures for guests at Board meetings is critical for effective Board meetings. **PROS AND CONS**

FINANCIAL IMPLICATION

| PREPARED BY: | DATE | ATTACHMENTS |
|----------------|-----------------|-------------|
| Duane Hauk | October 4, 2023 | 1 |
| RECOMMENDATION | | |

Comments and Questions from the Public (must be related to a specific agenda item)

The board believes that an opportunity should be provided for members of the public to make comments or ask questions about specific agenda items. Members of the public will have five minutes each to ask their question or make comments, for a total of 20 minutes per meeting.

- 10.1 All comments or questions about specific agenda items must be submitted in writing by noon the day before the meeting being considered. If the Monday before the Tuesday board meeting is a statutory holiday, the request must be submitted by noon the Friday before the meeting. Instructions on how to submit comments or questions can be found on the public website.
- 10.2 If the comment or question pertains directly to an agenda item, the member of the public will be permitted to present during the meeting, provided that all other provisions of this policy are followed.
- 10.3 During Comments and Questions from the Public, trustees should not engage in a discussion as the matter referred to will be dealt with at the appropriate time in the agenda.

Northwest School Division Policy Manual POLICY 6: BOARD OPERATIONS 10???

DRAFT

5.3: SSBA Ballot Form



MEETING DATE: October 12, 2023

| FORUM | AGENDA ITEMS | IN | TENT |
|------------------------|-------------------------------------|----|-------------|
| x Board Meeting | Correspondence | x | Information |
| Committee of the Whole | New Business | х | Decision |
| | x Reports from Administrative Staff | x | Discussion |
| | Other: Delegations | | |
| BACKGROUND | | | |

Each year the SSBA calculates the number of votes that the Board of Education is entitled to cast at the Fall General Assembly. The proposed bylaw amendments and position statements are voted upon at the Fall General Assembly in November.

CURRENT STATUS

The SSBA has provided the ballot information for the Board of Education and requires a response regarding distribution of the ballots no later than November 3, 2023.

PROS AND CONS

N/A

FINANCIAL IMPLICATION

N/A

| PREPARED BY: | DATE | ATTACHMENTS |
|-----------------|--------------------|-------------|
| Charlie McCloud | September 18, 2023 | One |
| RECOMMENDATION | | |

That the SSBA ballot form be completed and submitted to the SSBA by the deadline date.





MEMORANDUM

September 18, 2023

TO: Chief Financial Officers for Boards of Education

CC: Board Chairs

FROM: Krista Lenius, Administrative Paralegal

RE: 2023 Annual General Meeting

Ballot Information Forms

Please find attached a Ballot Information form that we ask you to complete and return to this office by November 3, 2023. We will be using Election Buddy for voting. To facilitate effective electronic voting, <u>boards are encouraged</u> to LIMIT their number of accredited delegates for voting. Some important considerations:

- Your accredited delegate(s) cast ballots for bylaw amendments, resolutions, and elections as part of the AGM.
- Each voting delegate will need to attend the AGM <u>in-person</u> and bring a fully charged device to connect to Election Buddy for voting (e.g., mobile phone, tablet, or laptop).
- It is the responsibility of each board to provide the SSBA with accurate email/phone information for their accredited delegate(s). Changing/re-assigning voters while the AGM is underway will not be permitted.
- It is expected that your accredited delegate(s) be familiar with electronic voting. The SSBA will offer training prior to the AGM. (More details on the training to follow.)

Please provide an email address and/or mobile phone number **connected to a device your accredited delegate(s) will have access to at the Fall Assembly**, for which to receive the link with log-in information to participate in the voting. This information will enable us to prepare the electronic voting information for your board for the purposes of voting on bylaw amendments, resolutions, and elections at the annual general meeting to be held on November 13 and 14, 2023.



400 - 2222 13th Avenue, Regina, SK S4P 3M7 Tel: 306-569-0750 | Fax: 306-352-9633 Email: admin@saskschoolboards.ca www.saskschoolboards.ca

A copy of Bylaw No. 9, which provides for allocation of votes, is also attached for your information.

NOTE:

If a board member who is listed as a "voting" delegate for your board is unable to attend the general meeting, your board chair or other person authorized by your board can have that board member's ballots allocated to another board member. To do this, please contact Krista Lenius at klenius@saskschoolboards.ca to make a change. It is important to do this prior to 9:30 a.m. on November 13, 2023, so that the AGM is not interrupted after it has begun.

Thank you for your assistance.

BALLOT INFORMATION 2023 Annual General Meeting Voting Delegates

FOR: Board of Education of Northwest School Division No. 203

The board of education has determined that its votes will be cast by the following board members in the following numbers:

| Board members - Voting Delegates | # of \ |
|---|---------|
| | |
| (Board marrhan victing delegate | |
| (Board member – voting delegate | |
| (email address/mobile phone number for Board member – voting delegate | :) |
| | |
| (Board member – voting delegate | |
| (email address/mobile phone number for Board member – voting delegate | e) |
| (Board member – voting delegate | _ |
| (2 | |
| (email address/mobile phone number for Board member – voting delegate | :) |
| | |
| Cionotturo of Colonia Desirado | Offic |
| Signature of School Business | s Offic |

PLEASE RETURN THIS FORM, TO THE ATTENTION OF KRISTA LENIUS, TO THE SASKATCHEWAN SCHOOL BOARDS ASSOCIATION BY EMAIL TO klenius@saskschoolboards.ca

Thank you

For your information:

Ballot Voting

Association Bylaw No. 9 provides:

Bylaw No. 9: Delegates and Voting

- Board of education members who register and pay the registration fee are delegates at the general meetings of the Association.
- Every board of education shall inform the Association as to which of its delegates it has authorized to be accredited delegates to cast the votes of the board of education on questions for which a formal ballot is used, and the number of votes each accredited delegate is authorized to cast.
- Formal ballots shall be used for:
 - (a) election of members to the Executive;
 - (b) adoption of the Association budget;
 - (c) votes on bylaw amendments and resolutions; and
 - (d) approval to the Executive to petition the Legislative Assembly for changes to the Act incorporating the Association.
- 4. The number of votes to which each board of education is entitled when a formal ballot is used shall be determined in accordance with the following table using the student count of the board of education as of September 30 for the most recent year as provide by the Ministry of Education:

| Student Count | Number of Votes |
|---------------------------|-----------------|
| 1 to 2000 students | 6 |
| 2001 to 3000 students | 9 |
| 3001 to 4000 students | 12 |
| 4001 to 5000 students | 15 |
| 5001 to 6000 students | 18 |
| 6001 to 7000 students | 21 |
| 7001 to 8000 students | 24 |
| 8001 to 10,000 students | 30 |
| 10,001 to 15,000 students | 45 |
| 15,001 students and over | 51 |

- 5. Only accredited delegates in attendance at the time a vote is taken shall be entitled to vote.
- 6. Absentee voting shall not be allowed.
- 7. At in-person assemblies, voting at general assemblies shall be by ballot except voting shall be by show of hands on motions with respect to procedural matters unless, at the discretion of the Chair, a vote by show of hands is inconclusive. On matters where voting is by show of hands, each delegate in attendance at the time the vote is taken shall be entitled to vote, and shall have one vote.

- 7.1 At virtual or hybrid assemblies, voting at general assemblies shall be by ballot except voting may be by show of hands and/or by electronic means such as polling on motions with respect to procedural matters unless, at the discretion of the Chair, this vote is inconclusive. Only delegates in attendance at the time a vote is taken shall be entitled to vote, and shall have one vote.
- Delegates who are not accredited delegates may participate in General Assembly and general meeting discussions and debate.

5.4: Financial Reports



MEETING DATE: October 12, 2023

| FORUM | AGENDA ITEMS | | INTENT |
|----------------------------|-------------------------|--------------------------|---------------|
| x Board Meeting | Correspondence | | x Information |
| Committee of the Whole | New Business | | x Decision |
| | x Reports from Administ | rative Staff | x Discussion |
| | Other: Delegations | | |
| BACKGROUND | | | |
| Financial reports are pres | ented regularly. | | |
| CURRENT STATUS | | | |
| The statement is for the p | period September 1, 202 | 23, to September 30, 202 | 3. |
| PROS AND CONS | | | |
| N/A | | | |
| FINANCIAL IMPLICA | ATION | | |
| N/A | | | |
| PREPARED BY: | | DATE | ATTACHMENTS |
| Charlie McCloud | | October 5, 2023 | One |
| RECOMMENDATION | | | |

That the financial report for the period ending September 30, 2023, be approved.

| Revenues and Expenditures | | | | |
|--|---------------|-------------|--------------------------|----|
| September 1, 2023 to September 30, 202 | <u>!3</u> | | Year-to-Date | 8% |
| | 2023/24 | 2023/24 | | |
| | Annual Budget | YTD | <u>Balance</u> | |
| Revenues: | | | | |
| Total Property Tax Revenue | \$0 | \$0 | \$0 | |
| Total Floperty Tax Neverlue | φΟ | φυ | φυ | |
| Total Grants Revenue | \$56,694,295 | \$4,412,116 | (\$52,282,179) | |
| Total Tuition and Related Fees | \$3,206,262 | \$0 | (\$3,206,262) | |
| School Generated Funds | \$1,547,000 | \$0 | (\$1,547,000) | |
| Total Interest and Other Revenues | \$45,000 | \$1,181 | (\$43,819) | |
| Total Complementary Services Revenues | \$1,285,223 | \$74,918 | (\$1,210,305) | |
| External Services Revenues | \$1,001,482 | \$83,457 | (\$918,025) | |
| External del vices revenues | ψ1,001,402 | ψ05,457 | (ψθ10,023) | |
| Total Capital Revenues | \$0 | \$13,398 | \$13,398 | |
| Total Revenues | \$63,779,262 | \$4,585,070 | (\$59,194,192) | 7% |
| Expenditures: | | | | |
| Total Governance | \$290,054 | \$19,139 | \$270,915 | |
| Total Administration | \$3,279,557 | \$256,895 | \$3,022,662 | |
| Total Instruction | \$42,487,766 | \$3,101,903 | \$39,385,863 | |
| Total Plant Operation and Maintenance | \$10,720,780 | \$369,075 | \$10,351,705 | |
| Total Student Transportation | \$6,077,762 | \$220,490 | \$5,857,272 | |
| Total Tuition and Related Fees | \$763,453 | \$0 | \$763,453 [*] | |
| School Generated Funds | \$1,547,000 | \$0 | \$1,547,000 ³ | |
| Total Interest and Bank Charges | \$60,387 | \$0 | \$60,387 | |
| Total Complementary Services | \$1,814,966 | \$114,573 | \$1,700,393 | |
| Total External Services | \$996,482 | \$34,373 | \$962,109 | |
| | | | | |
| Total Capital Expenditures | \$795,000 | \$50,639 | \$744,361 | |
| Total Expenditures | \$68,833,207 | \$4,167,088 | \$64,666,119 | 6% |
| Surplus or (Deficit) | (\$5,053,945) | \$417,982 | | |

6.1: SSBA 2024 Budget



separately

MEETING DATE: October 12, 2023

| FORUM | AGENDA ITEMS | INTENT |
|---|--------------------------------------|---|
| | | |
| x Board Meeting | Correspondence | x Information |
| Committee of the Whole | New Business | Decision |
| | x Reports from Administrative Staff | x Discussion |
| | Other: Delegations | |
| BACKGROUND | | |
| votes that the Board of I budget is voted upon at | Education is entitled to cast at the | l a spreadsheet indicating the number of Fall General Assembly. The proposed vember. The SSBA has provided this Fall General Assembly. |
| CURRENT STATUS | | |
| The SSBA has provided General Assembly. | the budget information for review | w prior to presenting it for a vote at the Fall |
| PROS AND CONS | | |
| N/A | | |
| FINANCIAL IMPLIC | ATION | |
| N/A | | |
| PREPARED BY: | DATE | ATTACHMENTS |
| | | Two + |
| Charlie McCloud | October | er 4, 2023 2024 SSBA Budget Proposal - attached |

RECOMMENDATION

That the SSBA budget information be reviewed.

2024 Budget Key Messages



- Your Association has prepared a deficit budget of \$90,000. The deficit will be funded through reserves.
 This is a temporary change to fund the Legal Counsel position solely through operations (rather than the General Insurance Program) until the transition can be completed.
- This budget includes a \$47.6K increase (2%) to 2024 membership fees to recognize staff performance and inflationary pressures at the Association.
- This budget considers the current economic climate, inflationary pressures, and sustains the considerable efficiencies and the strategic direction to offset office occupancy costs.
- This budget maintains the current services and provides the membership with much-valued legal services, board development, and provincial advocacy.
- The budget plans for a \$42.7K pooled salaries and mandatory employment related costs increase to be distributed across the 13 positions funded by operations. Actual increases are dependent upon individual performance.

SSBA Office:

- The SSBA completed the office space analysis and will be moving to its new location at 2631-28th Avenue January 2024. A long-term decision was made to reduce the building office size and lease in a multitenant building.
- The proceeds from the sale of the building has been placed into an investment fund. With the reduction
 in space and related cost savings, the SSBA can utilize the investment income generated from the
 proceeds of the sale of the building to fund this expense.
- The building budget line historically had its own revenue stream and SSBA membership fees have not
 previously covered building/occupancy costs.

2024 Q&A's



Q: Why is the SSBA still proposing a deficit budget instead of increasing membership fees to cover the full costs?
 A: The proposed budget remains in a deficit position because we have made a temporary change in funding requirements for the Legal Counsel position that was supposed to be shared with the General Insurance Plan.

Q: How much will my membership fees be?

A: Currently, membership fees are dependent on your proportion of students as the SSBA utilizes weighted average students to determine a member's prorated share. Attached is an estimate of 2024 membership fees using the 2022-23 enrolment figures, which will be subject to change.

Q: The SSBA has historically completed the year in a surplus position even when the membership had approved a deficit. Is the SSBA budgeting for more than they need?

A: Deviations from a budget will always occur as a budget is an approximation of revenue and expenses over a specified future period of time. The budget is developed based on strategic priorities and an estimation of operational costs. Once a budget is approved by the membership, the Association operates within the financial guidelines set out. The Executive regularly receives financial reporting and closely monitors budget variances throughout the year.

Over the past several years, the budgeted deficits were related to loss in tenant and building rental revenue. Actual savings came from reduced time and travel expenses due to the utilization of virtual meetings, not filling vacancies, and expense restrictions and efficiencies.

Q: Will we keep seeing deficit budgets?

A: The Executive is committed to a planned effort to move away from deficit budgeting. This proposed budget document includes a 5-year financial plan is an estimate of future revenues and expenses primarily based on increases to membership fees, salaries, and other inflationary pressures. The five-year financial plan does not include major revenue increases or other changes and reflects only known events/initiatives, and conservative assumptions for costs.

Q: How will the SSBA fund the deficit?

A: The Association maintains various reserves in anticipation of future requirements. Over the past few years, the unrestricted operational reserve has increased primarily due to cost savings related to hybrid meetings which reduced Executive, Committee members, and staff travel expenses. As at December 31, 2022, the unappropriated reserves balance is \$876,014. The 2023 budget contemplates utilizing \$161,000 which leaves a potential balance of \$715K to fund the 2024 deficit.

Q: Why is investment income for the Association budgeted for \$111,000?

A: The SSBA has budgeted 5% return on the investment of the \$2 million sale proceeds from the building. This will fund the office occupancy costs. Note that the SSBA practices fund accounting and maintains separate funds for the operations, the SSBA Employee Benefits Plan and the SSBA General Insurance Plan. Investment income earned remain in the fund that earned it.

Q: If staff salaries include a potential 2.5% increase, why does the Salaries, benefits and staff related expenses increase by 5.4% on the Budgeted statement of expense by category?

A: As part of the budgeting process, salaries, benefits and staff related expenses are realigned to match current expenditures. The budget includes increasing the Legal Counsel position from 20% to 100% funded from operations.

Q: What do you need me to do?

A: We ask that you review the proposed budget document and discuss with your board in advance of the Fall AGM where it will be voted on. Please provide feedback to your Constituency representative or any member of the SSBA Executive.

Business Services - Employee Benefits Plan and Insurance Plan

Q: Why did expenses increase so much for the Employee Benefits Plan?

A: The majority of the expenses for the Employee Benefits Plan (EBP) is carrier expenses which includes the cost of benefits paid out. As more members join the EBP, the premiums received and the corresponding carrier expenses increase.

Q: Why did revenue and expenses increase so much for Insurance?

A: The 2023 budget reflects the increase in property premiums and liabilities resulting from changes to the property loss pool. The self-funded portion has increased from \$2.5 million to \$3.5 million recently.

Q: Who supports the Insurance program if the additional Legal Counsel is supporting SSBA operations?
 A: The insurance plan will continue to use external legal counsel and pay for their services. The long-term strategy is to shift the costs from external resources towards an internal resource.

Saskatchewan School Boards Association Membership Fee Year-Over-Year Comparison 2024 Budget Proposal

| 2024 | |
|------|--|
| | |

| | | | | | HISTORICAL | | | | | | HISTORICA | L | HISTORICAL | | | | |
|---|-----------|------------------------------|------------------------------|-----------|------------|-----------|--------------------------------|------------------------------|------------------------------|--------------------|--------------------|--------------------|--------------------------|--------------------------|--------------|--------------|--|
| | Estimate | Estimate 2024 Increase | Estimate 2024 Increase | | | | Estimate 2024 SK Student | Estimate 2024 Increase | Estimate 2024 Increase | 2023 SK Student | 2022 SK Student | 2021 SK Student | Estimate 2024 SSBA | Estimate 2023 SSBA | 2022 SSBA | 2021 SSBA | |
| School Division | 2024 Fee | (\$) | (%) | 2023 Fee | 2022 Fee | 2021 Fee | Count | (\$) | (%) | Count | Count | Count | Votes | Votes | Votes | Votes | |
| Chinook SD 211 | 99.181 | 2,122 | 2.19% | 97.059 | 95,365 | 95.617 | 5.846 | (+/ | 0.00% | 5.846 | 5.814 | 5.573 | 18 | 18 | 18 | 18 | |
| Christ the Teacher RCSSD 212 | 35,122 | 751 | 2.19% | 34,370 | 32,777 | 32,753 | 1,738 | | 0.00% | 1,738 | 1,680 | 1,625 | 6 | 6 | 6 | 6 | |
| Conseil des écoles fransaskoises 310 | 37,971 | 812 | 2.19% | 37,159 | 34,825 | 33,498 | 1,879 | - | 0.00% | 1,879 | 1,785 | 1.662 | 6 | 6 | 6 | 6 | |
| Creighton SD 111 | 20,000 | | 0.00% | 20,000 | 20,000 | 20,000 | 440 | | 0.00% | 440 | 407 | 411 | 6 | 6 | 6 | 6 | |
| Good Spirit SD 204 | 101,667 | 2,175 | 2.19% | 99,492 | 97,413 | 97,653 | 6.062 | | 0.00% | 6,062 | 5,988 | 5.742 | 18 | 18 | 18 | 18 | |
| Holy Family RCSSD 140 | 25,604 | 548 | 2.19% | 25.056 | 24,739 | 25,517 | 1,267 | | 0.00% | 1,267 | 1,268 | 1,266 | 6 | 6 | 6 | 6 | |
| Holy Trinity RCSSD 22 | 45,468 | 973 | 2.19% | 44,495 | 42,590 | 44,705 | 2,278 | | 0.00% | 2,278 | 2,203 | 2,242 | 9 | 9 | 9 | 9 | |
| Horizon SD 205 | 104.314 | 2.232 | 2.19% | 102.082 | 99,774 | 100.334 | 6.324 | | 0.00% | 6,324 | 6,227 | 5.963 | 21 | 21 | 21 | 18 | |
| lle a la Crosse SD 112 | 20,000 | | 0.00% | 20,000 | 20,000 | 20,000 | 342 | | 0.00% | 342 | 358 | 321 | 6 | 6 | 6 | 6 | |
| Light of Christ RCSSD 16 | 36.071 | 772 | 2.19% | 35,300 | 35,235 | 37,106 | 1.785 | | 0.00% | 1,785 | 1,806 | 1.841 | 6 | 6 | 6 | 6 | |
| Living Sky SD 202 | 92.634 | 1.982 | 2.19% | 90.652 | 88.146 | 86,729 | 5,306 | - | 0.00% | 5,306 | 5,196 | 4.862 | 18 | 18 | 18 | 15 | |
| Lloydminster RCSSD 89 | 25,119 | 537 | 2.19% | 24,581 | 23,353 | 22,312 | 1,243 | | 0.00% | 1,243 | 1,197 | 1,107 | 6 | 6 | 6 | 6 | |
| Lloydminster SD 99 | 37,264 | 797 | 2.19% | 36,466 | 34,572 | 35,333 | 1,844 | | 0.00% | 1,844 | 1,772 | 1,753 | 6 | 6 | 6 | 6 | |
| North East SD 200 | 85,298 | 1,825 | 2.19% | 83,473 | 81,415 | 81,186 | 4,744 | | 0.00% | 4,744 | 4,676 | 4,468 | 15 | 15 | 15 | 15 | |
| Northern Lights SD 113 | 73,315 | 1,569 | 2.19% | 71,746 | 69,670 | 71,290 | 3,910 | | 0.00% | 3,910 | 3,839 | 3,796 | 12 | 12 | 12 | 12 | |
| Northwest SD 203 | 79,599 | 1,703 | 2.19% | 77,896 | 77,084 | 79,493 | 4,342 | | 0.00% | 4,342 | 4,358 | 4,349 | 15 | 15 | 15 | 15 | |
| Prairie South SD 210 | 111,932 | 2.395 | 2.19% | 109,538 | 107,578 | 102,148 | 7.098 | | 0.00% | 7,098 | 7.036 | 6,136 | 24 | 24 | 24 | 21 | |
| Prairie Spirit SD 206 | 138,546 | 2.964 | 2.19% | 135,582 | 132,999 | 132,905 | 11,778 | - | 0.00% | 11,778 | 11,586 | 10,468 | 45 | 45 | 45 | 45 | |
| Prairie Valley SD 208 | 123,815 | 2.649 | 2.19% | 121,166 | 118,757 | 119,703 | 8,756 | | 0.00% | 8,756 | 8,623 | 8,129 | 30 | 30 | 30 | 30 | |
| Prince Albert RCSSD 6 | 55,410 | 1,185 | 2.19% | 54,225 | 53,204 | 56,979 | 2,824 | | 0.00% | 2,824 | 2,808 | 2,919 | 9 | 9 | 9 | 9 | |
| Regina RCSSD 81 | 139,537 | 2,985 | 2.19% | 136,551 | 133,370 | 135,949 | 12,024 | | 0.00% | 12,024 | 11,680 | 11,225 | 45 | 45 | 45 | 45 | |
| Regina SD 4 | 157,534 | 3,094 | 2.00% | 154,440 | 151,407 | 148,438 | 24,632 | - | 0.00% | 24,632 | 24,013 | 22,078 | 51 | 51 | 51 | 51 | |
| Saskatchewan Rivers SD 119 | 122,137 | 2,613 | 2.19% | 119,524 | 118,757 | 119,502 | 8,480 | - | 0.00% | 8,480 | 8,622 | 8,096 | 30 | 30 | 30 | 30 | |
| Saskatoon SD 13 | 157,534 | 3,094 | 2.00% | 154,440 | 151,407 | 148,438 | 26,535 | | 0.00% | 26,535 | 25,671 | 24,064 | 51 | 51 | 51 | 51 | |
| South East Cornerstone SD 209 | 120,117 | 2,570 | 2.19% | 117,547 | 115,909 | 117,506 | 8,145 | | 0.00% | 8,145 | 8,136 | 7,825 | 30 | 30 | 30 | 24 | |
| St. Paul's RCSSD 20 | 157,534 | 3,094 | 2.00% | 154,440 | 151,407 | 148,438 | 20,237 | | 0.00% | 20,237 | 19,348 | 18,938 | 51 | 51 | 51 | 51 | |
| Sun West SD 207 | 100,879 | 2,158 | 2.19% | 98,720 | 97,589 | 90,135 | 5,986 | | 0.00% | 5,986 | 6,003 | 5,120 | 21 | 21 | 21 | 18 | |
| Affiliates: | | | | | | | | | | | | | | | | | |
| Cornerstone Christian School | 20,000 | - | 0.00% | 20,000 | 20,000 | 20,000 | 234 | - | 0.00% | 234 | 222 | 261 | - | | - | - | |
| Luther College | 20,000 | - | 0.00% | 20,000 | 20,000 | 20,000 | 266 | | 0.00% | 266 | 415 | 371 | | | - | - | |
| Lutheran Collegiate Bible Institute | 20,000 | - | 0.00% | 20,000 | 20,000 | 20,000 | 100 | | 0.00% | 100 | 78 | 79 | | | | - | |
| Saskatoon Society for Christian Education | 20,000 | - | 0.00% | 20,000 | 20,000 | 20,000 | 267 | | 0.00% | 267 | 257 | 370 | | | - | - | |
| Briercrest (High School and College) | 20,000 | - | 0.00% | 20,000 | 20,000 | 20,000 | 147 | | 100.00% | 147 | 156 | 517 | | | | - | |
| Flex Ed | 20,000 | | 0.00% | 20,000 | 20,000 | 20,000 | 508 | - | 100.00% | 508 | 760 | 794 | - | - | | - | |
| TOTAL: | 2,423,600 | 47,600 | 2.00% | 2,376,000 | 2,329,342 | 2,323,669 | 187,367 | | 0.00% | 187,367 | 183,988 | 174,371 | 561 | 561 | 561 | 543 | |

6.2: Celebrations

RECOMMENDATION

October 12, 2023 **MEETING DATE: FORUM** AGENDA ITEMS INTENT **Board Meeting** Correspondence Information Committee of the Whole Decision **New Business** Discussion Reports from Administrative Staff Other: Delegations **BACKGROUND CURRENT STATUS** FINANCIAL IMPLICATION PREPARED BY: DATE **ATTACHMENTS**

6.3: Calendar



Thursday & Friday, June 27 & 28

MEETING DATE: October 12, 2023 **FORUM** AGENDA ITEMS **INTENT Board Meeting** Correspondence Information Discussion Χ Reports from Administrative Staff **CURRENT STATUS Northwest School Division Schedule** 2023-2024 Academic Year Professional Development (no classes) Monday, October 23 School Holiday (In Lieu of Remembrance Day) Monday, November 13 Christmas Break Last Day of Classes Friday, December 22, 2023 **School Reopens** Monday, January 8, 2024 Thursday to Tuesday, January 25-30 Final Exam Schedule (High School) Semester Turn Around / School Planning Day (no classes) Wednesday, January 31 Family Day (no school) Monday, February 19 Winter Break (no school) Tuesday to Friday, February 20-23 Easter Break Last Day of Classes Thursday, March 28 **School Reopens** Monday, April 8 Victoria Day (no school) Monday, May 20 PD (no classes) Monday, May 27 Final Exam Schedule (High School) Thurs, June 20 & Mon-Wed, June 24-26

SSBA Events (http://saskschoolboards.ca/) - 2023

2023 Calendar Year:

Admin Days

October 12 - Deadline for Resolutions (for the AGM) - 4:30 p.m.

October 23 – Board Chairs Council Meeting – via Zoom, 8:30 – 9:30 a.m.

November 12 - Board Chairs Council Meeting – In-person before Fall Assembly, Regina, 8:30 a.m. – 11:30 a.m. (Directors will be invited to this meeting or portion of)

November 12-14 – Fall General Assembly and AGM – Regina, Delta Hotel – all are booked with rooms at the Delta. Let Shirley know if you are not attending. Rooms need to be cancelled. Will register for the Assembly Friday, October 13

December 4 - Board Chairs Council Meeting - via Zoom, 8:30 - 9:30 a.m.

Board Meetings – 2023 – Second Thursday of each month

November 28 December – TBD January - TBD

PREPARED BY: DATE ATTACHMENTS

Shirley Gerstenhofer October 5, 2023